

CRH plc Form of Proxy for the Annual General Meeting to be held on 28 April 2022

Please indicate with an "X" in the boxes below how you wish your votes to be cast (see notes overleaf). Resolutions to be voted on are set out in detail in the AGM Notice.

, , , , ,	For	Against	Vote Withheld	
Review of Company's affairs and consideration of Financial Statements and Reports of Directors (including			See note 5	The 2021 Annual Report and Form 20-F and other documentation related to the 2022 AGM, including the Notice of the Annual General Meeting, are available on the CRH
the Governance Appendix) and Auditors for the year ended 31 December 2021				
2. Declaration of a dividend on Ordinary Shares				
3. Consideration of Directors' Remuneration Report				
4. Approval of new Remuneration Policy				
5. Directors' Fees				
Re-election of Directors:				website, www.crh.com.
(a) R. Boucher				Shareholders holding shares in certificated form wishing to appoint a proxy by electronic means may do so at any time up to 11.00 a.m. (Irish time) on Tuesday, 26 April 2022 by accessing the Registrar's website, www.signalshares.com, entering CRH plc in the company name field and
(b) C. Dowling				
(c) R. Fearon				
(d) J. Karlström				
(e) S. Kelly				
(f) B. Khan				
(g) L. McKay				
(h) A. Manifold				
(i) J. Mintern				
(j) G.L. Platt				following the instructions on the website.
(k) M.K. Rhinehart				Details on how
(I) S. Talbot				Details on how Shareholders holding
7. Remuneration of Auditors				shares in uncertificated form can vote
8. Continuation of Deloitte Ireland LLP as Auditors				electronically at the
9. Authority to allot Shares				2022 AGM are available on the CRH website.
10. Disapplication of pre-emption rights (Re allotment of up to 5% for cash and for regulatory purposes)				www.crh.com.
11. Disapplication of pre-emption rights (Re allotment of up to 5% for acquisitions/specified capital investments)				
12. Authority to purchase own Ordinary Shares				
13. Authority to reissue Treasury Shares				
CRH plc Form of Proxy for Annual General Meeting I/We the undersigned being an Ordinary Shareholder(s) of the Company HEREBY APPOINT the Chairman of the Meeting with full power of substitution (see note 3) as my/our proxy to vote for me/us and on my/our behalf at the Annual General Meeting of the				
Company to be held at 11.00 a.m. (Irish time) on 28 April 2022 and at any adjournment thereof. I/We direct my/our proxy to vote on the resolutions set out in the AGM Notice as instructed and in respect of other resolutions that may arise at the meeting as the proxy thinks fit (see note 5).				
This proxy may be exercised in respect of all/(see note 7) shares registered in my/our name(s).				
Signed:				
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CRH plc Annual General Meeting 2022

Royal Marine Hotel, Marine Road, Dun Laoghaire, Co. Dublin, Thursday, 28th April 2022 at 11.00 a.m. (Irish time) Attendance Form Ordinary Shareholders

Please do not post this section of the form but present it personally to gain admittance to the Meeting

Signed.....



Notes on completing proxy form:

- 1. A copy of the Notice convening the Annual General Meeting which contains explanatory notes for the agenda items is available on the CRH website, www.crh.com/investors/shareholder-centre/agm.
- 2. For the purposes of Section 1373(4), the Directors' Report for the year ended 31 December 2021 includes the Governance Appendix (available on the CRH website, www.crh.com), a copy of which will be appended to the Directors' Report laid before the 2022 Annual General Meeting for consideration by Shareholders.
- 3. If it is desired to appoint another person as proxy, the words "the Chairman of the Meeting" should be deleted and the name of the proxy, who need not be a Shareholder of the Company, inserted instead. A Shareholder may appoint one or more proxies. If you would like to appoint more than one proxy, please contact the Company's Registrars, Link Registrars Limited (Tel +353 1 553 0050), to receive an additional Proxy Form. Please note that proxies may be asked to present identification.
- 4. The return of a Proxy Form will not preclude any registered Shareholder from attending the meeting, speaking, asking questions and voting in person should he/she wish to do so.
- 5. Please indicate how you wish your proxy to vote by placing an "X" in the appropriate box. A proxy is required to vote in accordance with any instructions given to him/her. The Vote Withheld option is provided to enable you to abstain on any particular resolution. It should be noted, however, that it is not a vote in law and will not be counted in the calculation of the proportion of the votes for and against the resolution. Unless otherwise directed, and in respect of any other resolutions proposed during the meeting, the proxy will vote as he/she thinks fit or abstain from voting.
- 6. This Proxy Form together with the power of attorney or other authority, if any, under which it is signed or a certified copy thereof must be received by the Company's Registrars, Link Registrars Limited, PO Box 1110, Maynooth, Co Kildare, Ireland (if delivered by post) or at Link Registrars Limited, Block C, Maynooth Business Campus, Maynooth, Co. Kildare, W23 F854, Ireland (if delivered by hand during normal business hours) not later than 11.00 a.m. (Irish time) on 26 April 2022. A proxy may also be appointed by shareholders electronically as explained overleaf.
- 7. If a proxy is not to have the authority to vote all shares registered in the name of the Shareholder, the Shareholder should specify the number of shares which may be voted by the proxy, where indicated overleaf. Where the number of shares is not inserted, a proxy will be deemed to have authority to vote all of the shares registered in the Shareholder's name.
- 8. Where the appointer is a body corporate this form must be under seal or signed by a duly authorised officer or attorney of the body corporate.
- 9. Where there are joint holders, the vote of the senior shall be accepted to the exclusion of the votes of the other registered holders of the shares and for this purpose seniority shall be determined by the order in which the names stand in the Register of Members.
- 10. Should registered Shareholders (or their duly appointed proxies) attend in person, they may not use cameras, smart phones or other audio, video or electronic recording devices, unless expressly authorised by the Chairman of the Meeting.
- 11. Only those members registered in the Register of Members of the Company at 7.00 p.m. (Irish time) on 24 April 2022 or if the AGM is adjourned, at the close of business 4 days before the time appointed for the adjourned meeting shall be entitled to attend, speak, ask questions and in respect of the number of shares registered in their name, vote at the meeting, or if relevant, any adjournment thereof. Changes in the register after that time and date will be disregarded in determining the right of any person to attend and/or vote at the meeting or any adjournment thereof.

IMPORTANT NOTICE

While the 2022 Annual General Meeting is currently scheduled to take place at the Royal Marine Hotel, Marine Road, Dun Laoghaire, Co. Dublin at 11.00 a.m. (Irish time) on Thursday, 28 April 2022, shareholders should be aware that the Company may be required to change the arrangements for the 2022 Annual General Meeting at short notice should government restrictions on public gatherings or other social distancing measures be reintroduced, for example in the event of a further outbreak of COVID-19. In such circumstances, the Company may be required to hold the 2022 Annual General Meeting entirely in electronic form, without shareholders being able to attend in person. If this is the case, we will publish the relevant information on the Company's website www.crh.com. Please check the Company's website in advance of the 2022 Annual General Meeting in case there are any changes made to the arrangements for the 2022 Annual General Meeting.